

# **Our Values**

# People

Passionate and self-driven people who thrive in a team context

### Excellence

Delivering the best at all times

### **Client Focus**

Putting clients' interest first at all times

# Entrepreneurship

Using innovation and creativity to deliver differentiated financial solutions

# Accountability

We take both corporate and personal responsibility for our actions

## Integrity

Doing the right things



# **Overview of the Firm**

About Us

**Our Business** 

**Our Solutions** 

Our People



# **Core Businesses**

Investments

Real Estate

Private Wealth

Diaspora

Technology

**Investment Co-operative** 



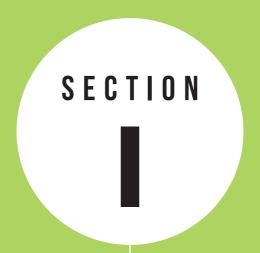
# **Community & CSR**

Cytonn Foundation

04

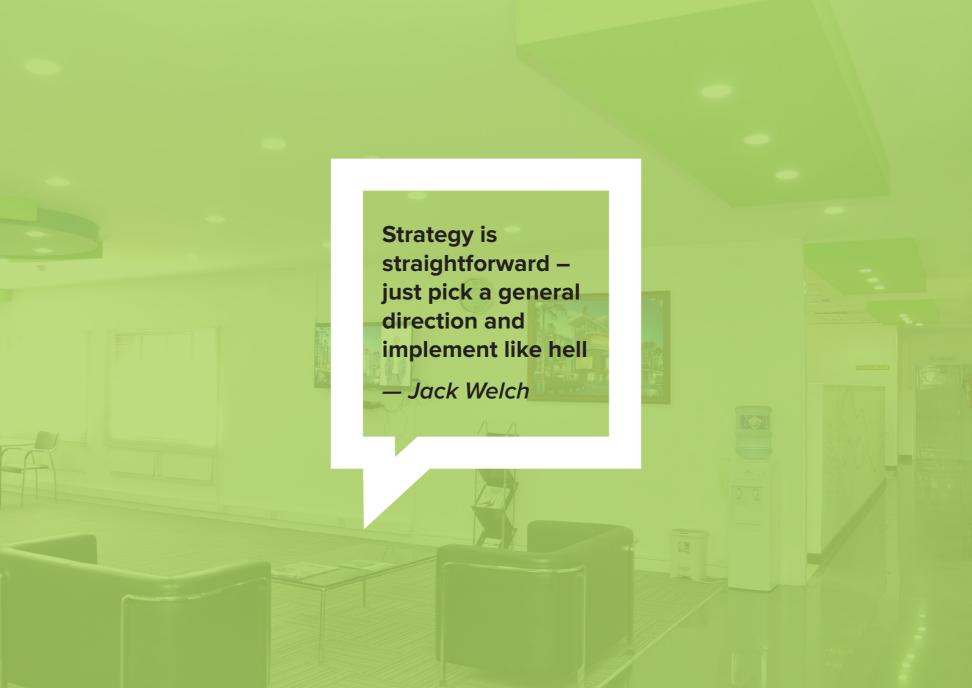
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27



# Overview of The Firm

About Us	6
Our Business	8
Our Solutions	9
Our People	11



# **About Us**

Cytonn Investments is an alternative investment manager with presence in East Africa, Finland and the US. We provide investors with exposure to the high growth East Africa region. Our investors include global and local institutional investors, individual high net-worth investors and the diaspora. We also service retail investors through our Cytonn Co-operative membership.

### **FACT FILE**

73 B

Over Kshs. 73 billion worth of projects under mandate

Three offices across 2 continents

Over 150 staff members

2 12 investment ready projects

# A unique franchise differentiated by:

### **Independence & Investor Focus**

Focused on serving the interest of clients, which is best done on an independent platform to minimize conflicts of interest

### **Alternative Investments**

Specialized focus on alternative assets - Real Estate, Private Equity, and Structured Solutions

### **Strong Alignment**

Every staff member is an owner in the firm. When clients do well, the firm does well; and when the firm does well, staff do well

### **Committed Partners**

Strong global and local partnerships in financing, land and development affiliate

# Why We Exist

Africa presents an attractive investment opportunity for investors seeking attractive and long-term returns. Despite the alternative markets in Africa having high and stable returns, only a few institutional players serve the market. Cytonn is focused on delivering higher returns in the alternative markets, while providing the best client service and always protecting our clients' interests.

### WE SERVE FOUR MAIN CLIENTS SEGMENTS:

- Retail segment through Cytonn Co-operative membership
- High Net-worth Individuals through Cytonn Private Wealth
- East Africans in the Diaspora through Cytonn Diaspora
- Global and Local Institutional clients

### WE INVEST OUR CLIENT FUNDS IN:

- Real Estate
- Private Equity
- Fixed Income Structured Solutions
- Equities Structured Solutions



# **Our Business**

# Where We Operate



### Investments

Alternative investment manager focused on private equity and real estate

### **Real Estate**

We develop institutional grade real estate projects for investors

### Diaspora

We connect East
Africans in the diaspora
to attractive investment
opportunities in the
region

## **Technology**

We deliver world-class financial technology solutions

## Co-operative

Provides access to attractive alternative investment opportunities for members

# **Our Solutions**

To unearth the attractive opportunity that exists in alternative markets in Africa, we offer differentiated investment solutions in four main areas:

### **HIGH YIELD SOLUTIONS**

Our expertise in the alternative markets enables us to offer investors high yielding investments. Our robust credit analysis coupled with our quick dealing capabilities, our extensive research coverage and our innovative structuring helps to ensure consistent and above market returns to investors.

### PRIVATE REGULAR INVESTMENT SOLUTIONS

Attractive returns in the alternative segments have typically been accessible to institutional and high net-worth investors. Our regular investment solutions provide access to the alternative investments to members of the Cytonn Co-operative.

### **REAL ESTATE INVESTMENT SOLUTIONS**

Our comprehensive real estate capabilities enable us to find, evaluate, structure and deliver world-class real estate investment products to our investors in the East African region. Our capabilities include fundraising, market research and acquisition, concept design, project management and agency and facility management.

### PRIVATE EQUITY

We seek to unearth value by identifying potential companies and growing them through capital provision, partnering with management to drive strategy and institutionalizing their processes. Our areas of focus are Financial Services, Education, Renewable Energy and Technology Sectors.

# **Our Products**

We serve three main types of clients namely, high net-worth individuals, institutions and retail, each with diverse needs. Below are the suitability criteria for the various products.

	INSTITUTIONAL CLIENTS	HIGH NET WORTH INDIVIDUALS (HNWI)	RETAIL CLIENTS
Cash Management Solutions			
Regular Investment Plan      Education Investment Plan      Regular Investment Solution      Co-op Premier Investment Plan      Land Investment Plan			
Real Estate Development  Real Estate Developments  Sharpland			

# **Our People**



If you could get all the people in an organization rowing the same direction, you could dominate any industry, in any market, against any competition, at any time.

- Patrick Lencioni



# **Board of Directors**

To ensure that we remain focused on the clients' interests, we have put in place proper governance structures. We have a board of directors consisting of 10 members from diverse backgrounds, each bringing in unique skill-sets to the firm.



Non-Executive Director
Chairman

Prof. Daniel Mugendi Njiru, PhD



**Non-Executive Director** 

Madhav N. Bhalla, LLB



**Non-Executive Director** 

Antti-Jussi Ahveninen, MSc



**Non-Executive Director** 

Nasser J. Olwero, MPhil

For bios, visit www.cytonn.com



**Non-Executive Director** 

James M. Maina, MA



**Non-Executive Director** 

**Michael Bristow, MSc** 



**Non-Executive Director** 

Rose Kimotho, M.B.S.



**Executive Director** 

Managing Partner

Edwin H. Dande, CPA, MBA



**Executive Director** 

Senior Partner

Elizabeth N. Nkukuu, CFA, MBA



**Executive Director** 

Partner

Patricia N. Wanjama, CPS (K), MBA

For bios, visit www.cytonn.com

# Governance



If you have leadership without governance you risk tyranny, fraud and personal fiefdoms. If you have governance without leadership you risk atrophy, bureaucracy and indifference.

- Mark Goyder

### **INVESTMENTS & STRATEGY COMMITTEE**

The committee oversees and provides strategic investment direction, including the implementation and monitoring process.

The committee consists of five directors with three non-executive directors namely: James Maina (Chairman), Antti-Jussi Ahveninen, Madhav Bhalla, Edwin Dande and Elizabeth Nkukuu.

### **GOVERNANCE, HUMAN RESOURCES & COMPENSATION COMMITTEE**

The committee establishes, oversees and implements governance structure, human resource policies and firm wide compensations.

The committee consists of four directors with three non-executive directors namely: Antti-Jussi Ahveninen (Chairman), Prof. Daniel Mugendi, Michael Bristow and Edwin Dande.

### **AUDIT RISK & COMPLIANCE COMMITTEE**

The committee establishes and oversees risk and compliance, including the implementation and monitoring process.

The committee consists of four directors with two non-executive directors namely: Madhav Bhalla (Chairman), Nasser Olwero, Edwin Dande and Patricia Wanjama.

### **TECHNOLOGY & INNOVATION COMMITTEE**

The committee establishes, oversees and implements technical expertise and innovative processes as a driver towards competitiveness.

The committee consists of three directors, with two non-executive directors namely: Nasser Olwero (Chairman), Michael Bristow and Patricia Wanjama.

# **Summary Financials**

Consolidated Unaudited Financial Statements For The 15 Month Period Ended December 31, 2015

ATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME	GROUP	COMPANY
	Kshs	Kshs
Revenue	185,704,917	144,273,112
Cost of sales	(18,922,644)	-
Gross profit	166,782,273	144,273,112
Other income	59,064,923	2,389,125
Operating expenses	(214,645,530)	(113,061,388)
Operating profit	11,201,666	33,600,849
nvestment revenue	26,337,509	780,407
Fair value adjustments	611,437,265	-
Finance costs	(4,206,735)	(2,579,399)
Profit before taxation	644,769,705	31,801,857
axation	(13,999,682)	(13,999,682)
Profit for the 15 months period	630,770,023	17,802,175
Other comprehensive income	-	-
otal comprehensive income for the 15 months period	630,770,023	17,802,175
Profit attributable to:		
Dwners of the parent	389,276,745	17,802,175
Non-controlling interest	241,493,278	
	630,770,023	17,802,175
Total comprehensive income attributable to:		
Owners of the parent	389,276,745	17,802,175
Non-controlling interest	241,493,278	-
Total profits	630,770,023	17,802,175

Non-Current Assets	STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2015	GROUP	COMPANY
Non-Current Assets         Current Assets         S. 789,788,836         32,228,588         Current Assets         Current Assets         S. 62,830,4889         30,223,587         Current Assets         S. 62,830,4889         30,223,587         Current Assets         S. 62,830,4889         30,235,572         Current Assets         S. 62,830,4889         30,235,572         Current Assets         S. 70,909,518         S. 88,581         Current Assets         S. 70,909,518         S. 70,		Kshs	Kshs
Property, junt and equipment   172,793,477   172,7986   172,700,000   170,700,000	Assets		
Property, junt and equipment   172,793,477   172,7986   172,700,000   170,700,000			
Investments property	Non-Current Assets		
Investments in associates   10.756.000   10.736.000   1			21,291,986
Investments in associates   10,736,600   1		5,756,259,819	300,000
Current Assets         4,00,51,15           Inventories         94,00,61,16           Trade and other receivables         97,089,424           Trade and other receivables         528,300,889           Beach and cash equivalents         19,709,919           Cash and cash equivalents         6,522,308,485           Total Assets         6,522,308,485           Equity Activation         742,442,009           Equity Activation         6,522,308,485           Equity Activation         23,867,290           Share capital         23,867,290           Accumulated profit         389,276,745           Non-Controlling interest         3,229,809,278           Total Equity         413,144,035           Non-Controlling interest         3,229,809,278           Total Equity         3,382,75           Total Equity         3,382,75           Non-current Liabilities         175,000,000           Current Equity         431,307,500           Other financial liabilities         187,793,626         82,689,481           Equity Attribution         187,793,626         82,689,481           Equity Attribution         187,793,626         82,689,481           Equity Attribution         19,947,780,039         10,29,160 <td></td> <td>10,736,600</td> <td></td>		10,736,600	
Inventories		5,789,788,836	32,228,586
Trade and other receivables Investments (applicable)         97,089,424         122,248,232         122 (applicable)         33,12,051         33,12,051         33,12,051         33,12,051         5,588,0,881         5,588,0,881         5,588,0,881         5,588,0,881         1,588,0,581 <td>Current Assets</td> <td></td> <td></td>	Current Assets		
Propayments   \$28,304,889   \$0,228,572   \$1,870,519   \$1,886,581   \$1,870,519   \$1,886,581   \$1,870,519   \$1,886,581   \$1,870,519   \$1,886,581   \$1,870,519   \$1,886,581   \$1,870,519   \$1,886,581   \$1,870,519   \$1,886,581   \$1,870,519   \$1,886,581   \$	Inventories	94,026,126	-
Prepayments         3,312.051         5,886.581           Cash and cash equivalents         742,442,009         165,371,385           Total Assets         6,532,230,845         197,599,971           Equity and Liabilities	Trade and other receivables		
Cash and cash equivalents         197,09,519         5,886,581           Total Assets         742,442,009         165,371,385           Equity and Liabilities         23,867,290         23,867,290           Equity tributable to Equity Holders of Parent         23,867,290         23,867,290           Share capital         389,276,745         17,802,175           Accumulated profit         413,140,035         41,669,465           Non-Controlling interest         3,229,808,278         41,669,465           Liabilities         175,000,000         3,313,275           Non-contribution         3,313,275         3,313,275           Other financial liabilities         187,793,626         82,689,481           Current Liabilities         187,793,626         82,689,481           Current Liabilities         193,478,039         1,029,60           Current Liabilities         193,478,039         1,029,60           Current Liabilities         193,478,039         1,029,60           Current Liabilities         193,478,039         1,029,60           Current Liabilities         182,793,261         35,792,361           Current Liabilities         88,207,500         35,792,361           Current Liabilities         88,207,500         35,792,361			30,236,572
Total Assets         6,532,230,845         197,599,971           Equity and Liabilities         Common to protect the part of the part			5,886,581
Equity Attributable to Equity Holders of Parent         23,867,290         23,867,290         23,867,290         23,867,290         23,867,290         23,867,290         389,276,745         17,802,175         20,175         41,669,465         4		742,442,009	165,371,385
Equity         Equity Attributable to Equity Holders of Parent         23,867,290         23,867,290         23,867,290         23,867,290         23,867,290         23,867,290         389,276,745         17,802,175         17,802,175         17,802,175         17,802,175         17,802,175         41,669,465         17,802,175         41,669,465         18,702,103         41,669,465         18,702,103         41,669,465         18,702,103         18,702,103         18,702,103         18,703,103         18,703,103         18,703,103         18,703,103         18,703,103         18,703,103         18,703,103         18,703,103         18,703,103         18,703,103         19,703,103         1	Total Assets	6,532,230,845	197,599,971
Equity Attributable to Equity Holders of Parent         23,867,290         23,867,290           Share capital         389,276,745         17,802,175           Non-Controlling interest         3,229,808,278         -           Total Equity         3,642,952,313         41,669,465           Liabilities         -           Non-current Liabilities         -           Land owners contribution         175,000,000         -           Borrowings         3,313,275         3,313,275           Other financial liabilities         431,307,502         -           Current Liabilities         -         609,620,777         3,313,275           Trade and other payables         187,793,626         82,689,481           Borrowings         1,934,758,039         1,029,160           Current tax payable         15,106,229         15,106,229           Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231	Equity and Liabilities		
Equity Attributable to Equity Holders of Parent         23,867,290         23,867,290           Share capital         389,276,745         17,802,175           Accumulated profit         413,144,035         41,669,465           Non-Controlling interest         3,229,808,278         6           Total Equity         3,642,952,313         41,669,465           Liabilities         Non-current Liabilities           Land owners contribution         175,000,000         6           Borrowings         3,313,275         3,313,275           Other financial liabilities         431,307,502         6           Current Liabilities         Current Liabilities         Trade and other payables         8         8         1,313,275           Trade and other payables         187,793,626         82,689,481           Borrowings         1,934,758,039         1,029,160           Current tax payable         15,106,229         15,106,229           Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231	Equity		
Accumulated profit         389,276,745         17,802,175           Non-Controlling interest         413,144,035         41,669,465           Total Equity         3,642,952,313         41,669,465           Liabilities         -         -           Non-current Liabilities         -         -           Land owners contribution Borrowings         175,000,000         -           Sorrowings         3,313,275         3,313,275           Other financial liabilities         431,307,502         -           Current Liabilities         187,793,626         82,689,481           Borrowings         1,934,758,039         1,029,160           Current tax payable         15,106,229         15,106,229           Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231	Equity Attributable to Equity Holders of Parent		
Non-Controlling interest         413,144,035         41,669,465           Total Equity         3,229,808,278         -           Liabilities         -         -           Non-current Liabilities         -         -           Land owners contribution Borrowings         175,000,000 3,313,275 3,313,2	·		
Non-Controlling interest         3,229,808,278           Total Equity         3,642,952,313         41,669,465           Liabilities         Non-current Liabilities           Land owners contribution Borrowings         175,000,000 3,313,275 3,213,275 3,213	Accumulated profit		
Liabilities         Non-current Liabilities           Land owners contribution Borrowings         175,000,000 3,313,275 3,213,275	Non-Controlling interest		-
Non-current Liabilities         175,000,000 3,313,275 3,215 3,313,275 3,215 3,313,275 3,21	Total Equity	3,642,952,313	41,669,465
Land owners contribution Borrowings         175,000,000 3,313,275 3,313,27	Liabilities		
Borrowings Other financial liabilities         3,313,275 (3,313,275) (	Non-current Liabilities		
Other financial liabilities         431,307,502         -           Current Liabilities         609,620,777         3,313,275           Trade and other payables         187,793,626         82,689,481           Borrowings         1,934,758,039         1,029,160           Current tax payable         15,106,229         15,106,229           Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231           Total Liabilities         2,889,278,532         155,930,506			<del>-</del>
Current Liabilities         609,620,777         3,313,275           Trade and other payables         187,793,626         82,689,481           Borrowings         1,934,758,039         1,029,160           Current tax payable         15,106,229         15,106,229           Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231           Total Liabilities         2,889,278,532         155,930,506			3,313,275
Current Liabilities         I87,793,626         82,689,481           Borrowings         1,934,758,039         1,029,160           Current tax payable         15,106,229         15,106,229           Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231           Total Liabilities         2,889,278,532         155,930,506	Other finalicial flabilities	·	3.313.275
Trade and other payables         187,793,626         82,689,481           Borrowings         1,934,758,039         1,029,160           Current tax payable         15,106,229         15,106,229           Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231           Total Liabilities         2,889,278,532         155,930,506		, , , , , , , , , , , , , , , , , , , ,	.,,
Borrowings       1,934,758,039       1,029,160         Current tax payable       15,106,229       15,106,229         Unalloted share capital       53,792,361       53,792,361         Other liabilities       88,207,500       -         Total Liabilities       2,889,278,532       155,930,506			
Current tax payable       15,106,229       15,106,229         Unalloted share capital       53,792,361       53,792,361         Other liabilities       88,207,500       -         Total Liabilities       2,279,657,755       152,617,231         Total Liabilities       2,889,278,532       155,930,506			· ·
Unalloted share capital         53,792,361         53,792,361           Other liabilities         88,207,500         -           Total Liabilities         2,279,657,755         152,617,231           Total Liabilities         2,889,278,532         155,930,506	·		, , , , , , ,
Other liabilities         88,207,500         -           2,279,657,755         152,617,231           Total Liabilities         2,889,278,532         155,930,506			
Total Liabilities 2,889,278,532 155,930,506	·		
Total Liabilities 2,889,278,532 155,930,506		2,279,657,755	152,617,231
Total Equity and Liabilities 6,532,230,845 197.599,971	Total Liabilities		
	Total Equity and Liabilities	6,532,230,845	197,599,971



# Our Core Businesses

Investments	19
Real Estate	<b>2</b> (
Distribution Model	2
Diaspora	2
Technology	2
Investment Co-operative	21



# **Investments**



No one in his right mind would walk into the cockpit of an airplane and try to fly it, or into an operating theater and open a belly. And yet they think nothing of managing their retirement assets. I've done all three, and I'm here to tell you that managing money is, in its most critical elements (the quota of emotional discipline and quantitative ability required) even more demanding than the first two.

### - William Bernstein

### **ALTERNATIVES**

Provides well researched investment opportunities in the alternative investment space with a bias towards Financial services, Education, Technology, Renewable Energy and Private Equity Real Estate



### **PUBLIC MARKETS**

Provides well researched portfolio recommendations in both Equities and Fixed Income market within the Sub-saharan Africa

### **FUND OPERATIONS**

The department is in charge of clients' portfolio administration, portfolio analysis and attribution

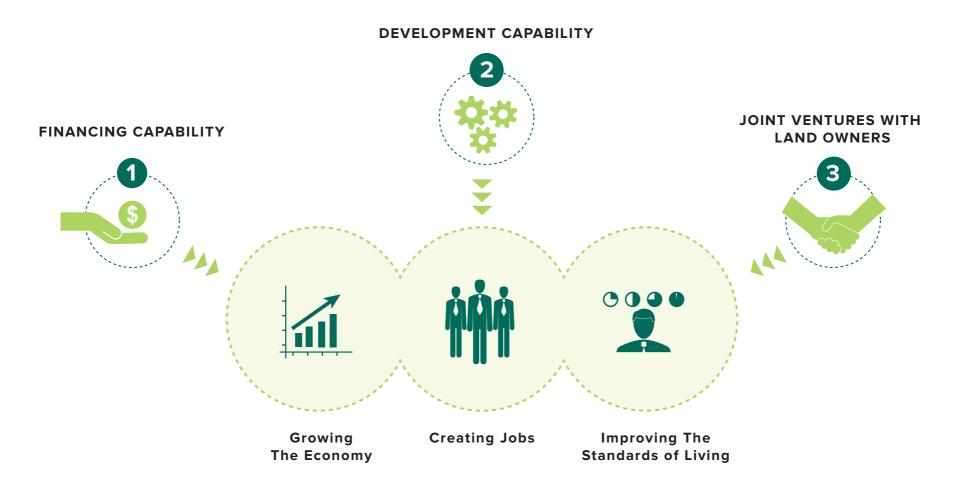
### **INVESTMENT RESEARCH**

Investment coverage of all asset classes to provide actionable recommendation to investors in Kenya and the Region

Publication of investment reports across all assets classes within the Sub Saharan Africa space

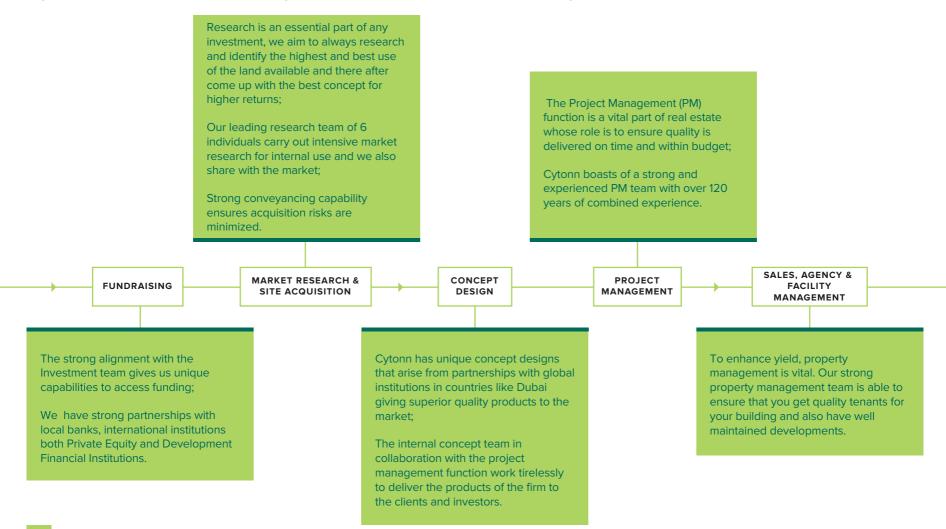
# **Real Estate**

Cytonn's strategy brings three key pillars together:



# **Cytonn Real Estate's Unique Capabilities**

Cytonn has all the necessary capabilities to deliver the very best Real Estate for investors.





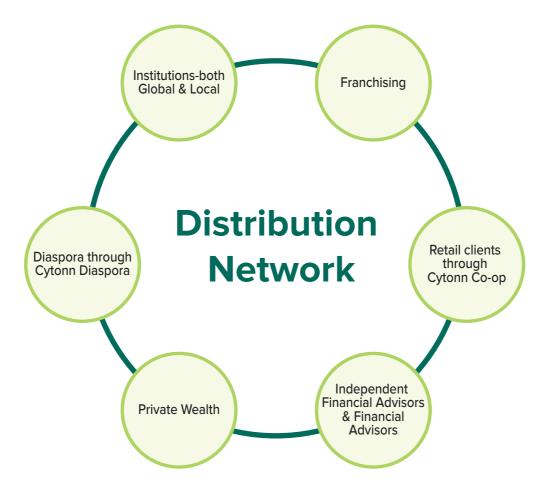






# **Comprehensive Distribution Model**

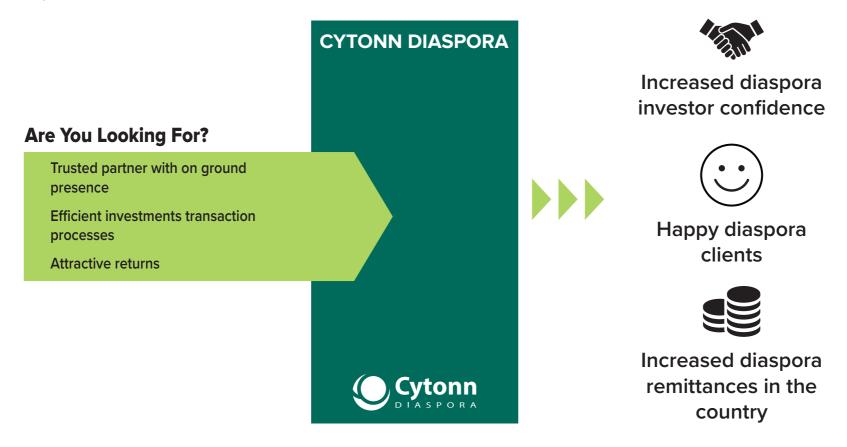
Comprehensive market reach for investment and real estate solutions.



# Diaspora

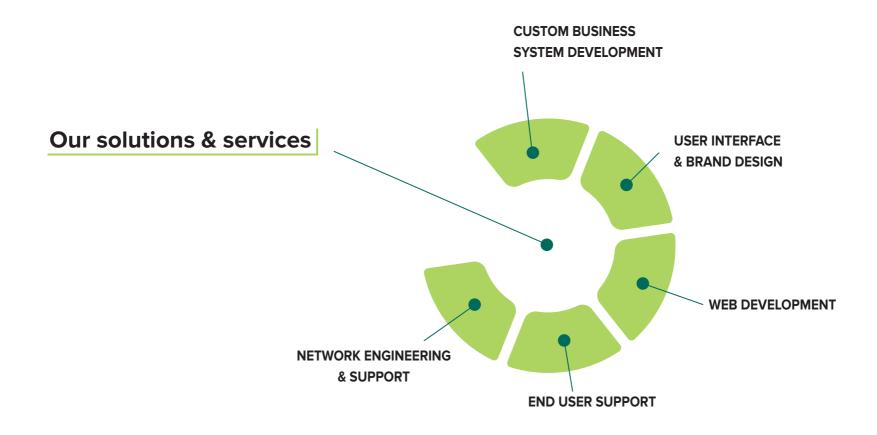
Diaspora remittances are a significant contributor to the growth of the economy.

Cytonn Diaspora seeks to partner with East Africans in the Diaspora looking to invest safely back home.



# **Technology**

Cytonn Technologies provides design, software and networking solutions that focuses on building identities and experiences to elevate and empower organizations.



# **Investment Co-operative**

Cytonn Investment Co-operative Society Limited (Cytonn Co-op) is a platform that brings together like-minded individuals to invest and grow their wealth.



# The Benefits Include:



### **DELIVERING ATTRACTIVE RETURNS**

Delivering stable attractive returns to members by investing in high yielding Alternative Investment.



### FINANCIAL INCLUSION FOR ALL

Providing financial solutions that speak to members financial needs.



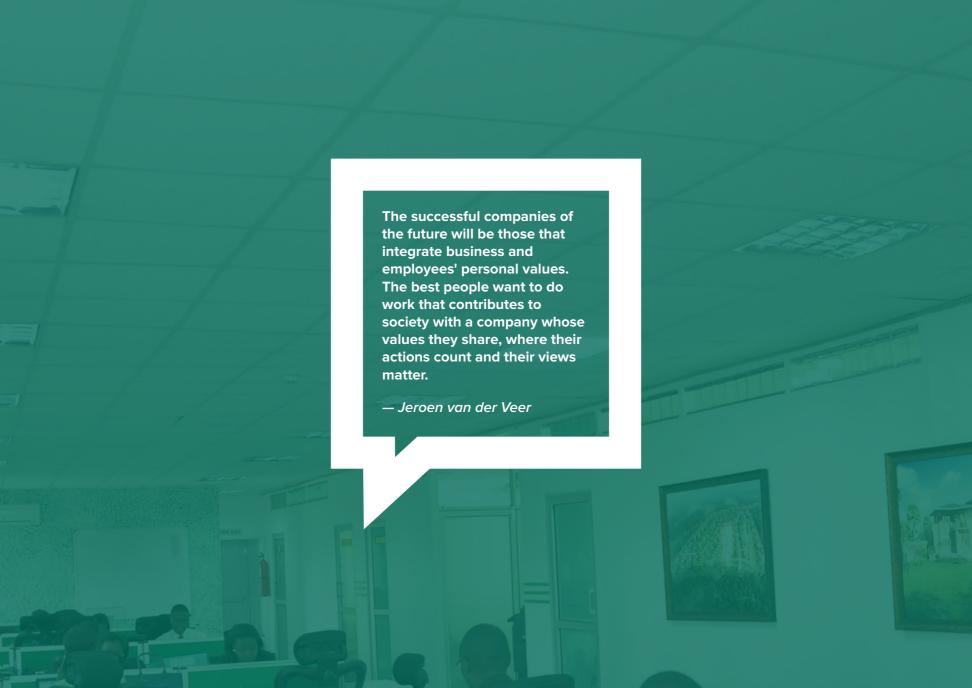
### **NURTURING COMMUNITY SPIRIT**

Pooling financial resources together to give members access to financial solutions with stable and attractive returns.



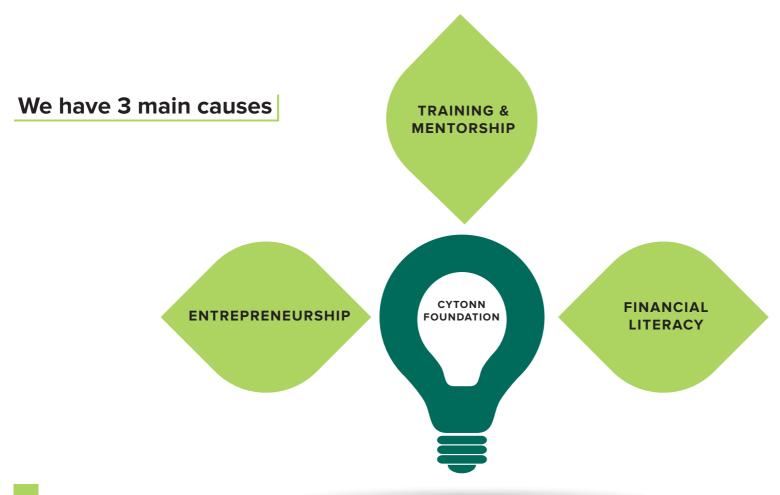
# Community & CSR

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# **Cytonn Foundation**

Cytonn Foundation is an initiative of Cytonn Investments focused on giving back to the society through skill development.



# **Our Main Causes**

# **Entrepreneurship**

- The Cytonn Entrepreneurs Hub (Cytonn eHub) This is a 12-week training and mentorship programme for young and upcoming entrepreneurs that seeks to enhance knowledge and capabilities on how to start, develop and run successful enterprises.
- The Cytonn Entrepreneurs Forum This is an initiative which brings together budding and experienced entrepreneurs to learn from each other's entrepreneurial journey through periodic forums.

# **Financial Literacy**

Cytonn Foundation aims to enhance financial knowledge and empower individuals with skills and knowledge that allow them to make informed and effective decisions with their financial resources. We do this through training sessions at universities, conferences and at our forums.

# Training & Mentorship

- Media Training This is an initiative aimed at training media professionals on various areas across Investments, Finance and Real Estate so as to enhance financial journalism.
- Cytonn Young Leaders Programme (CYLP) This is an intensive and competitive 12-week training programme that exposes fresh university talent to the office environment and culture.

For more information, please visit http://www.cytonn.com/foundation



# Cytonn Young Leaders Programme (CYLP)

At Cytonn, CYLP is our primary recruitment tool. CYLP has partnered with various universities and always takes the opportunity to mentor university students on areas revolving around career growth and leadership.

To date, we have run over 30 internship programs that had over 180 young leaders participating. We have offered employment to over 60 CYLP graduates.

# Thank You!

**FOLLOW US** 





